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(Stock Exchange Code 7729)

June 2nd, 2026

Date electronic provisional measures become available: May 26th, 2026

To Shareholders with Voting Rights:

Ryuichi Kimura
President and CEO
Tokyo Seimitsu Co., Ltd.
2968-2, Ishikawa-machi, Hachioji, Tokyo

**NOTICE OF
THE 103RD ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 103rd Annual General Meeting of Shareholders of Tokyo Seimitsu Co., Ltd. (the “Company”) will be held for the purposes described below.

In convening this Annual General Meeting of Shareholders, the Company has taken measures to provide information (matters for electronic provision) electronically. Please access the Company's website below to view this information.

The Company’s Website: <https://www.accretech.com/en/ir/stock/meeting.html>

In addition to the above website, the Company has also disclosed matters for electronic provision on the website of the Tokyo Stock Exchange (TSE). Please access the below TSE website (TSE Listed Company Information Service), enter and search for the issue name (company name) or securities code, then select in the order of "Basic information" and "Documents for public inspection/PR information."

Tokyo Stock Exchange website (TSE listed company information service):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

In lieu of attendance at the meeting, you can exercise your voting rights by mail or via the Internet (personal computers or smartphones). Please review the Reference Documents for the General Meeting of Shareholders provided in the matters for electronic provision, and exercise your voting rights after reading “Guidance on Exercising Voting Rights” on the following page.

- 1. Date and Time:** Monday, June 22nd, 2026 at 10 a.m. Japan time
- 2. Place:** “Sho-oh,” 5th Floor, Keio Plaza Hotel Hachioji located at 14-1, Asahi-cho, Hachioji, Tokyo, Japan
- 3. Meeting Agenda:**
 - Matters to be Reported:** 1. The Business Report, the Consolidated Financial Statements for the Company’s 103rd Fiscal Year (April 1st, 2025 – March 31st, 2026) and the results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
 2. The Non-Consolidated Financial Statements for the Company’s 103rd Fiscal Year (April 1st, 2025 – March 31st, 2026)

Proposals to be resolved:

- Proposal 1:** Dividends of Surplus
- Proposal 2:** Election of 6 Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)
- Proposal 3:** Election of 1 Director Serving as Audit and Supervisory Committee Member

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- Modifications, if any, to the matters for electronic provision will be posted on the above websites.
- We are sending a portion of the Reference Documents for the General Meeting of Shareholders and Business Report to those shareholders who have not requested a paper copy. Pursuant to the provisions of applicable laws and regulations and the Articles of Incorporation, a portion of the matters for electronic provision are not included in the paper copy to be sent to shareholders who have requested it.
- Pursuant to the provisions of applicable laws and regulations and the Articles of Incorporation, the “Notes to the Consolidated Financial Statements” of the Consolidated Financial Statements and “Notes to the Non-Consolidated Financial Statements” of the Non-Consolidated Financial Statements are included in the “Documents Omitted from Paper Copies” provided on the respective websites, therefore are not included in the paper copy provided to shareholders who have requested it. The said paper copy is a portion of the Consolidated Financial Statements and Non-Consolidated Financial Statements audited by Accounting Auditors and the Audit & Supervisory Committee Members in preparing the accounting audit report and audit report.
- Please also note that **no distribution of souvenirs nor informal gathering for discussion** is scheduled.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference

Proposal 1: Dividends of Surplus

Based on a consolidated dividend payout ratio of approximately 40% set forth in the “Policy for Profit Distribution to Shareholders” and taking into account the performance in the fiscal year under review, we hereby propose the Company’s dividend as follows, considering the amount of net profit.

1. Type of property for dividends: Cash
2. Matters concerning allotment of dividend property to shareholders and the total amount thereof
The Company’s common shares: ¥151 per share
Total amount to be distributed: ¥6,157,371,545
3. Effective date for the dividends of surplus: June 23rd, 2026

[Policy for Profit Distribution to Shareholders]

The Company believes the most important management task for the Company is to enhance its corporate value and constantly distribute profits to shareholders through a business model of providing World’s No. 1 products based on state-of-the-art technologies in the growing market.

The Company maintains a core policy regarding the distribution of profits linked to the business performance of the Company and the Company aims to pay stable dividends targeting a consolidated dividend payout ratio of 40%. Also, considering the aim to provide stable and continuous dividend payments, the Company maintains an annual dividend of ¥20 per share regardless of consolidated profits of the Company. However, it is at the discretion of the Board to review this basic policy if the Company experiences deficit in two consecutive years.

The Company’s normal operating procedure for dividends is to pay a dividend twice a year. The General Meeting of Shareholders determines the year-end dividend and the Company’s Board of Directors decides the interim dividend.

Internal reserves will be used effectively for the research and development and capital investment for state-of-the-art technologies, overseas development, sophistication of Information systems, new business development, and M&A investment. Also, since our product lines are greatly impacted by economic fluctuations, the Company considers it important to maintain and strengthen the soundness of our financial position and prepare for possible economic downturns.

The Company’s acquisition of its own outstanding stock is a flexible measure for the profit return that supplements its dividends from retained earnings. The Company will comprehensively analyze its cash flows and internal reserves before undertaking acquisition of its own stock.

Proposal 2: Election of 6 Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)

The terms of office of 6 Directors (Excluding Directors serving as Audit and Supervisory Committee Members; the same applies in the rest of this Proposal) will expire at the conclusion of this Annual General Meeting of Shareholders.

Details of the candidates for Directors are as described in pages 4 through 8 below.

The candidates are capable of performing the duties of Directors appropriately, and regardless of gender, nationality and other individual attributes, have superior dignity, ethics and insight, and are well versed in corporate management and the Company's operations.

Please refer to page 13 for the opinion of the Audit and Supervisory Committee regarding this proposal.

Details of all the candidates for Directors and all the candidates for External Directors are as described in page 10-12 below.

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
1	<p style="text-align: center;">[Reappointment]</p> <p style="text-align: center;">Hitoshi Yoshida (November 26th, 1959)</p>	<p>April 1983 Joined the Company</p> <p>April 2000 Leader, Multipurpose Measuring Instruments Group, Metrology Group, Tsuchiura Plant, Production Division</p> <p>April 2002 Executive Officer, Metrology Company</p> <p>April 2005 Managing Executive Officer, Metrology Company</p> <p>June 2005 Director</p> <p>October 2007 President, Metrology Company</p> <p>June 2011 Representative Director</p> <p>April 2015 President and CEO</p> <p style="padding-left: 20px;">In charge of Metrology Company</p> <p>April 2022 Chairman and CEO</p> <p>June 2025 Chairman (to present)</p> <p>[Significant concurrent position]</p> <ul style="list-style-type: none"> ▪ Chairman, Japan Precision Measuring Instruments Manufacturers Association (May 2010 to May 2016, May 2020 to present) ▪ President, The Japan Society for Precision Engineering (March 2026 to present) ▪ Chairman, Accretech (China) Co., Ltd. <p style="padding-left: 20px;">The Company has a business relationship of selling its products to this company.</p> <p>There is no special interest between the candidate and the Company.</p>	9,700
<p>[Reasons for nominating the candidate for Director]</p> <p>As Chairman, Mr. Hitoshi Yoshida supervises the overall Group, takes command of management and sufficiently plays roles in deciding important managerial matters and supervising business execution. Accordingly, we consider that he is the right person for pushing ahead with global management with his strong leadership based on his extensive experience and track records as a Director, and therefore ask shareholders to elect him as a Director again.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
2	<p style="text-align: center;">Reappointment</p> <p>Ryuichi Kimura (December 30th, 1962)</p>	<p>April 1986 Joined the Company</p> <p>April 2005 Executive Officer, Semiconductor Company Manager of the Tokyo Office and the Osaka Office, Sales Division</p> <p>June 2005 Director</p> <p>April 2007 Managing Executive Officer, Semiconductor Company</p> <p>August 2007 President, Semiconductor Company</p> <p>June 2011 Representative Director</p> <p>April 2015 Executive Vice President and COO In charge of Semiconductor Company</p> <p>April 2019 Head of Semiconductor Company</p> <p>April 2022 President and COO</p> <p>June 2025 President and CEO (to present)</p> <p>[Significant concurrent position]</p> <ul style="list-style-type: none"> • Chairman, Accretivech America Inc. • Chairman, Accretivech (Europe) GmbH • Chairman, Accretivech Taiwan Co., Ltd. <p style="padding-left: 40px;">The Company has a business relationship of selling its products to each of these companies.</p> <p>There is no special interest between the candidate and the Company.</p>	3,612
<p>[Reasons for nominating the candidate for Director]</p> <p>As President and CEO, Mr. Ryuichi Kimura takes command of the overall Group and fully plays roles in deciding important managerial matters and supervising business execution. Accordingly, we consider that he is the right person for realizing global management by leveraging his abundant experience in, and knowledge of, the Semiconductor Production Equipment business, which is a principal business of the Group, and therefore ask shareholders to elect him as a Director again.</p>			
3	<p style="text-align: center;">Reappointment</p> <p>Takahiro Hokida (April 24th, 1962)</p>	<p>October 1995 Joined the Company</p> <p>April 2009 Leader, Prober System Group, Test Technology Department, Technology Division, Semiconductor Company</p> <p>April 2010 Executive Officer, Semiconductor Company</p> <p>April 2012 General Manager, Test Technology Department, Technology Division, Semiconductor Company</p> <p>April 2014 Managing Executive Officer, Semiconductor Company</p> <p>June 2015 Director (to present)</p> <p>October 2015 General Manager, Information System Department, Administration Company (to present)</p> <p>July 2023 General Manager, Technology Division, Semiconductor Company</p> <p>April 2025 Executive Officer, Head of Semiconductor Company (to present) General Manager, Business Strategy Department (to present)</p> <p>There is no special interest between the candidate and the Company.</p>	3,600
<p>[Reasons for nominating the candidate for Director]</p> <p>Mr. Takahiro Hokida has engaged in probing machines, among Semiconductor Production Equipment, which are mainstay products of the Group, for many years and sufficiently plays roles in deciding important managerial matters and supervising business execution as a Director, by making the most of his abundant experience and knowledge. Accordingly, we consider that he is the right person for realizing growth of business, technological innovation and information strategies, and therefore ask shareholders to elect him as a Director again.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
4	<p style="text-align: center;">Reappointment</p> <p style="text-align: center;">Romi Pradhan (August 10th, 1968)</p>	<p>January 1991 Joined California Energy Commission, U.S.A.</p> <p>October 1992 Joined Bridgestone Corporation Design Development Engineer</p> <p>August 2000 Joined Teradyne Inc. Application Engineer</p> <p>March 2001 Joined ACCRETECH AMERICA INC. (the Company's U.S. subsidiary) Product Manager</p> <p>April 2012 Director & Vice-president, ACCRETECH AMERICA INC.</p> <p>April 2013 Executive Officer, Semiconductor Company, and in charge of World Wide accounts (to present)</p> <p>June 2016 President, ACCRETECH AMERICA INC. (to present)</p> <p>June 2023 Director of the Company (to present)</p> <p>[Significant concurrent position] • President, ACCRETECH AMERICA INC. The Company has a business relationship of selling its products to this company.</p> <p>There is no special interest between the candidate and the Company.</p>	300
<p>[Reasons for nominating the candidate for Director] Mr. Romi Pradhan has engaged in the management of an overseas subsidiary of the Company and fully plays roles in deciding important managerial matters and supervising business execution as a Director, by leveraging his abundant experience and knowledge. Accordingly, we consider that he is the right person for realizing growth strategies of the Group's overseas operations, and ask shareholders to elect him as a Director again.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
5	<div data-bbox="172 573 368 689" style="border: 1px solid black; padding: 2px; margin-bottom: 5px;"> Reappointment External Director Independent Director </div> <div data-bbox="181 703 379 763"> Kiyoshi Takamasu (October 8th, 1954) </div> <div data-bbox="220 792 344 1039"> Rate of attendance at the Board of Directors meetings in FY2026/3 100% (16/16) </div>	<div data-bbox="411 264 1246 1357"> <p>April 1982 Assistant, The Department of Precision Machinery Engineering, School of Engineering, The University of Tokyo</p> <p>October 1987 Associate Professor, Department of Precision Mechanical Engineering, School of Engineering, Tokyo Denki University</p> <p>March 1990 Visiting Researcher, The University of Warwick, U.K.</p> <p>April 1993 Associate Professor, The Department of Precision Machinery Engineering, Graduate School of Engineering Research, The University of Tokyo</p> <p>November 2001 Professor, The Department of Precision Machinery Engineering (currently The Department of Precision Engineering), Graduate School of Engineering Research, The University of Tokyo</p> <p>March 2006 Chairman, Intelligent Nano-Measure Committee, The Japan Society for Precision Engineering</p> <p>March 2014 Retired from Chairman, Intelligent Nano-Measure Committee, The Japan Society for Precision Engineering</p> <p>March 2016 Vice-president, The Japan Society for Precision Engineering</p> <p>March 2018 Retired from Vice-president, The Japan Society for Precision Engineering</p> <p>March 2020 Retired from Professor, The Department of Precision Engineering, Graduate School of Engineering Research, The University of Tokyo</p> <p>March 2020 President, The Japan Society for Precision Engineering</p> <p>June 2020 External Director (Serving as Audit and Supervisory Committee Member) of the Company</p> <p>Emeritus Professor, The University of Tokyo (to present)</p> <p>June 2021 Retired from External Director (Serving as Audit and Supervisory Committee Member) of the Company</p> <p>June 2021 External Director (Not Serving as Audit and Supervisory Committee Member) of the Company (to present)</p> <p>March 2022 Retired from President, The Japan Society for Precision Engineering</p> <p>[Significant concurrent position]</p> <ul style="list-style-type: none"> • Emeritus Professor, The University of Tokyo </div> <p data-bbox="411 1391 1098 1417">There is no special interest between the candidate and the Company.</p>	-
<p data-bbox="172 1424 1094 1451">[Reasons for nominating the candidate for External Director and outline of expected roles]</p> <p data-bbox="172 1453 1430 1664">Although he has no experience of having directly engaged in corporate management other than in his role as an External Director, Mr. Kiyoshi Takamasu has professional expertise and abundant experience at universities and research institutes. Having served as President and other positions of business organizations related to precision measurement as well as hosting various international conferences, he has globally sophisticated skills, knowledge and insight. We judge that his skills, knowledge and insight are highly useful for the production of the Group's products and research and development as well as the nurturing of our executives and employees. Expecting that he will play these roles, we ask shareholders to elect him as an External Director again.</p> <p data-bbox="172 1666 1358 1727">His term of office as an External Director of the Company will be six years at the conclusion of this Annual General Meeting of Shareholders.</p> <p data-bbox="172 1729 1410 1821">As he satisfies Standards for Independence of External Officers established by the Company (page 10), the Company has appointed him as an Independent Director as prescribed in the regulations of Tokyo Stock Exchange, Inc. and intends to continue to appoint him as such.</p> <p data-bbox="172 1823 1430 1971">In addition, pursuant to the provision of Article 427, Paragraph 1 of the Companies Act, Mr. Takamasu entered into a liability limitation agreement with the Company to limit his liability for compensation for damages, which is stipulated in Article 423, Paragraph 1 of the Act. The Company intends to continue this agreement. The limit amount of the liability for compensation for damages under such an agreement is determined to be the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act.</p>			

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
6	<div style="border: 1px solid black; padding: 2px; width: fit-content; margin-bottom: 5px;">Reappointment</div> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-bottom: 5px;">External Director</div> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-bottom: 5px;">Independent Director</div> <p>Kazuya Mori (August 18th, 1959)</p> <p>Rate of attendance at the Board of Directors meetings in FY2026/3 100% (16/16)</p>	<p>April 2014 Factory Head, Oita Operations, Toshiba Corporation</p> <p>March 2016 Retired from Toshiba Corporation</p> <p>April 2016 President & Chief Executive Officer, Japan Semiconductor Corporation</p> <p>June 2021 Retired as President & Chief Executive Officer of Japan Semiconductor Corporation</p> <p>June 2021 Full time Audit & Supervisory member, NuFlare Technology, Inc.</p> <p>June 2023 External Director of the Company (to present)</p> <p>June 2024 Retired as Full time Audit & Supervisory member, NuFlare Technology, Inc.</p> <p>[Significant concurrent position] None</p> <p>There is no special interest between the candidate and the Company.</p>	-
<p>[Reasons for nominating the candidate for External Director and outline of expected roles]</p> <p>Mr. Kazuya Mori has excellent knowledge in relation to semiconductor and process technologies and experience in corporate management. We judge that he will be able to provide valuable opinions and advice on the management of the Company and to nurture and improve our executives and employees, which also will be highly useful in addressing the interests of our shareholders. Expecting that he will play these roles, we ask shareholders to elect him as an External Director again.</p> <p>The Company has business transactions with Japan Semiconductor Corporation, where the candidate previously served as Director, in the form of product sales, however the transaction ratio is less than 2% of our consolidated sales.</p> <p>His term of office as an External Director of the Company will be three years at the conclusion of this Annual General Meeting of Shareholders.</p> <p>As he satisfies Standards for Independence of External Officers established by the Company (page 10), the Company has appointed him as an Independent Director as prescribed in the regulations of Tokyo Stock Exchange, Inc. and intends to continue to appoint him as such.</p> <p>In addition, pursuant to the provision of Article 427, Paragraph 1 of the Companies Act, Mr. Mori entered into a liability limitation agreement with the Company to limit his liability for compensation for damages, which is stipulated in Article 423, Paragraph 1 of the Act. The Company intends to continue this agreement. The limit amount of the liability for compensation for damages under such an agreement is determined to be the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act.</p>			

Proposal 3: Election of 1 Director Serving as Audit and Supervisory Committee Member

The term of office of 1 Director serving as an Audit and Supervisory Committee Member, Ms. Motoko Kawasaki will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 1 Director serving as an Audit and Supervisory Committee Member is proposed.

Details of the candidate for Director serving as Audit and Supervisory Committee Member are as described in pages 10 through 12 below.

The Audit and Supervisory Committee has previously given its consent to this proposal in accordance with the provisions of the Companies Act.

Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
<div style="border: 1px solid black; padding: 2px; width: fit-content; margin-bottom: 5px;">Reappointment External Director</div> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-bottom: 5px;">Independent Director</div> <p>Motoko Kawasaki (January 24, 1961)</p> <p>Rate of attendance at the board of Directors meetings in FY2026/3 100% (16/16)</p> <p>Audit and Supervisory Committee Rate of attendance: 100% (14/14)</p>	<p>June 2016 General Manager, CSR Group, Corporate Planning Div., FUJIFILM Holdings Corporation General Manager, CSR Promotion Div., FUJIFILM Corporation</p> <p>June 2019 Corporate Vice President, General Manager of ESG Div. and Corporate General Administration Div., FUJIFILM Holdings Corporation Corporate Vice President, General Manager, ESG Promotion Div., FUJIFILM Corporation</p> <p>June 2021 Full-time Audit & Supervisory Board Member, FUJIFILM Holdings Corporation (to present) Full-time Audit & Supervisory Board Member, FUJIFILM Corporation (to present)</p> <p>June 2024 External Director (Serving as Audit and Supervisory Committee Member), the Company (to present)</p> <p>[Significant concurrent position] • Full-time Audit & Supervisory Board Member, FUJIFILM Holdings Corporation • Full-time Audit & Supervisory Board Member, FUJIFILM Corporation</p> <p>There is no special interest between the candidate and the Company.</p>	-

[Reasons for nominating the candidate for External Director and outline of expected roles]

Ms. Motoko Kawasaki has many years of experience in corporate management in the areas of CSR operations, promotion of ESG activities, and compliance and risk management operations, as well as deep insight and knowledge mainly in governance, etc. which she gained through serving as an Auditor at business companies. We expect that she will leverage these assets to supervise and audit the management of the Group, and therefore ask shareholders to elect her as an External Director serving as Audit and Supervisory Committee Member.

Ms. Motoko Kawasaki's name on the family register is Motoko Kubota.

The Company has a business subsidiary that engages in transactions with affiliates of FUJIFILM Holdings Corporation, where the candidate currently serves as full-time Audit & Supervisory Board Member (including at FUJIFILM Corporation, where the candidate currently serves as full-time Audit & Supervisory Board Member), in the form of product sales, however the transaction ratio is less than 2% of consolidated net sales.

Her term of office as an External Director (Serving as Audit and Supervisory Committee Member) of the Company will be two years at the conclusion of this Annual General Meeting of Shareholders.

As she satisfies Standards for Independence of External Officers established by the Company (page 10), the Company has appointed her as an Independent Director as prescribed in the regulations of Tokyo Stock Exchange, Inc. and intends to continue to appoint her as such.

In addition, pursuant to the provision of Article 427, Paragraph 1 of the Companies Act, Ms. Kawasaki entered into a liability limitation agreement with the Company to limit her liability for compensation for damages, which is stipulated in Article 423, Paragraph 1 of the Act. The Company intends to continue this agreement. The limit amount of the liability for compensation for damages under such an agreement is determined to be the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act.

[Matters related to all of the candidates for Director]

1. The Company has entered into a directors and officers liability insurance contract that insures all the Directors. The insurance contract covers damages that may arise due to the insured Director assuming liability for the execution of his or her duties or receiving a claim related to the pursuit of such liability. However, there are certain exemptions; for instance, damage will not be covered if an insured person has caused it intentionally or with gross negligence. If each of the candidate takes office as a Director, he or she will automatically be insured under the said insurance contract.
2. The Company has entered into an indemnity agreement with each Director pursuant to Article 430-2, paragraph 1 of the Companies Act in which the Company promises to indemnify Directors for the expenses prescribed in (i) of the same paragraph and the losses prescribed in (ii) of the said paragraph within the scope stipulated by laws and regulations. If each candidate is reappointed or appointed as Director, they will be the insured under the said indemnity agreement (the Company plans on entering into new indemnity agreements with newly-appointed Directors.)

[Standards for Independence of External Directors]

In the event that an External Director falls under all of the following items, the Company shall deem the said External Director to have independence.

1. Not an executive (*1) of Tokyo Seimitsu Group (Accretech Group) within 10 years
2. Not the principal shareholder (*2) or its executive
3. Not an executive of the following company or party within 3 years
 - (1) A company or party that Accretech Group is principal client/supplier for (*3)
 - (2) A company or party that is Accretech Group's principal client/supplier (*3)
 - (3) A company or party that is Accretech Group's principal lender (*4)
4. Not a certified public accountant who belongs to Accretech Group's financial accountant
5. Not an expert such as public accountant, tax accountant, attorney, judicial scrivener, nor patent attorney that obtains significant amount of cash (*5) or assets from the Accretech Group
6. Nor others as shown below
 - (1) Not a person from a listed company with which the Company has mutual directorship (*6)
 - (2) A person's spouse, relative within the second degree of kinship, relative living together or those who share a living are all applicable from 1. to 5. above
 - (3) Not having other significant conflicts of interest with the Company

Notes:

- *1 Executive: Directors in charge of business execution, Executive officer and/or equivalent responsibilities
- *2 Principal shareholder: shareholder who directly or indirectly owns 10% or more of total voting rights
- *3 Principal client/supplier: client/supplier whose sales amount at previous fiscal year is 2% or more of consolidated sales amount
- *4 Principal lender: lender that Accretech Group's outstanding loans payable at previous fiscal year is 2% or more of total assets
- *5 Significant amount of cash: 10 million yen or more per year (in 3 years average) excluding directorship compensation
- *6 Mutual directorship: a person from a Company that an Accretech Group employee (or ex-employee) is being appointed to as an external director

(Reference)

Structure of the Board of Directors (Skills Matrix, etc.)

	Age	External Director / Diversity	Major past experience	Board of Directors	Audit and Supervisory Committee	Nomination and Compensation Council
Hitoshi Yoshida	66		Measurement technology	○		
Ryuichi Kimura	63		Semiconductor sales	○		
Takahiro Hokida	64		Semiconductor technology	○		
Romi Pradhan	57	●	Overseas subsidiary management	○		
Kiyoshi Takamasu	71	◎	Academic	○		○
Kazuya Mori	66	◎	Corporate management	○		○
Shinji Akimoto	62		Human resources	○	○	
Yuriko Sagara	51	◎◎	Attorney	○	○	○
Motoko Kawasaki	65	◎◎	Corporate management	○	○	○
Sumiko Takayama	51	◎◎	Certified public accountant	○	○	○

Age: as of June 30, 2026

Independent External Director: ◎

Female: ○

Foreigner: ●

	Skills and Experiences								
	Corporate management / Management strategies	Industry knowledge	Technology / Intellectual property / Manufacturing	Sales/ Marketing	International business / Global experiences	Accounting / Finance	Legal / Risk management	Personnel / Labor / Human resources development	IT / Information systems
Hitoshi Yoshida	○	○	○	○	○				○
Ryuichi Kimura	○	○		○	○				
Takahiro Hokida		○	○	○	○				○
Romi Pradhan	○	○		○	○				
Kiyoshi Takamasu		○	○		○				
Kazuya Mori	○	○	○		○				
Shinji Akimoto							○	○	
Yuriko Sagara			○		○		○		
Motoko Kawasaki	○						○		
Sumiko Takayama						○	○		

This matrix represents the areas in which we expect each of them to have more expertise and play a more active role, based on their experience and other factors. This matrix does not represent all the knowledge and experience of each person.

■ Opinion of the Audit and Supervisory Committee

The Audit and Supervisory Committee has considered the election of the Company's Directors (Excluding Directors Serving as Audit and Supervisory Committee Members; the same applies hereinafter), including the result of the deliberation by the Nomination and Compensation Council.

The election of Directors is determined after evaluating each candidate's status of business execution and performance during the fiscal year under review, statements made at the Board of Directors meetings, and career history, etc.

The Audit and Supervisory Committee has determined that the procedures for determining the election of Directors are appropriate and that the contents are appropriate.

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